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Mr. Harvey P. Bishop
Director, Advanced Management Program
Harvard Graduate School of
Business Administration
Soldiers Field
Boston 63, Massachusetts

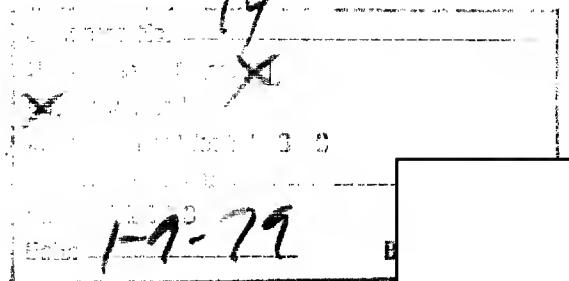
Dear Dean Bishop:

I again have the pleasure of providing an assessment of an applicant for the Advanced Management Program of the Harvard Graduate School of Business Administration. In this case, the applicant is Mr. Edward R. Saunders, whom I have known well throughout the past nine years.

Ed Saunders has been Comptroller of this Agency since 1947 and has completed almost thirty-five years of service with the Federal Government. His present position is one of great responsibility and, having been in a position to observe closely his effectiveness as Comptroller, I can say he has performed with notable success. In his official position he is inclined to be conservative which I personally believe is a fine characteristic for a Comptroller for this Agency. His integrity, dependability and moral character are of the highest order.

Most of Ed's experience during his Government career has been in the field of fiscal management, where he is a real expert. However, the very specialization he has pursued during his long climb through Government career service to his present high position is the reason why the Program can be of tremendous value to him. The Advanced Management Program will serve to broaden his managerial horizons and to increase his usefulness to this Agency.

Ed is a quiet, unassuming person who does not effervesce upon first acquaintance. However, underneath is a keen sense of humor and an aggressiveness which belies the first impression. He is a boating and fishing enthusiast and has been a small airplane pilot. He was elected and served several terms as Mayor of the small town near the District of Columbia where he has resided for many years.



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I am certain that Ed Saunders will be able to contribute to the Advanced Management Program in the areas of his specialization, and I am equally certain he will, at the same time, gain much from the program.

Sincerely,

/s/

L. K. White
Deputy Director

SA/DDS/JER:epr (14 May 56)

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